



Working Capital Management & Profitability Analysis of Tesla Inc.

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Abstract:

This paper investigates the relationship between working capital management (WCM) and profitability in Tesla, Inc. (TSLA), one of the world's most disruptive and closely watched publicly traded companies. Utilizing financial data sourced from Tesla's SEC-filed 10-K annual reports for fiscal years 2019 through 2022, This study examines the relationship between working capital management (WCM) and profitability in Tesla, Inc. (TSLA). Using financial data from Tesla's SEC-filed 10-K reports for fiscal years 2019–2022. It evaluates how changes in working capital components—cash, inventory, receivables, and payables—affect financial performance.

Keywords: Working Capital Management, Profitability Analysis, Tesla Inc., SEC Financial Reports.

Introduction:

Tesla, Inc. (NASDAQ: TSLA) is a multinational electric vehicle (EV) and clean energy company headquartered in Austin, Texas. Founded in 2003 by Martin Eberhard and Marc Tarpenning, Tesla emerged as a transformational force in the global automotive industry. Under the leadership of Elon Musk, who became CEO in 2008, the company has grown from a niche electric vehicle manufacturer to a global technology and energy conglomerate with a market capitalization that at its peak surpassed USD 1 trillion.

Working capital management is the administration of short-term assets and liabilities to ensure that a firm can continue its operations effectively while maintaining adequate liquidity and profitability.

Problem Statement:

Despite Tesla's remarkable revenue growth—from USD 24.6 billion in FY 2019 to USD 81.5 billion in FY 2022—the company historically operated at a net loss, transitioning to consistent profitability only after FY 2020. A critical but under-examined dimension of this financial transformation is the role of working capital management. Traditional WCM research focuses on stable, mature industries, leaving a gap in understanding how firms in volatile, high-growth, technology-driven sectors like EVs manage working capital to achieve profitability. This paper seeks to address this gap by systematically examining Tesla's WCM practices and their impact on profitability using SEC-filed financial data.

Literature Review:

The following review synthesizes three key studies that inform the theoretical and empirical foundation of this research.

1. Deloof (2003) – Belgium

Deloof (2003) examined data from 1,009 large Belgian non-financial companies from 1992–1996 and found that managers can increase corporate profitability by reducing the number of days accounts receivable and inventories are outstanding. A significantly negative relationship was found between gross operating income and the cash conversion cycle (CCC), suggesting that aggressive WCM strategies yield higher profitability. This foundational study established the inverse relationship between CCC and profitability, which forms a core hypothesis of the present research.

2. Gill, Biger & Mathur (2010) – USA

Gill, Biger, and Mathur (2010) analysed 88 American manufacturing firms listed on the New York Stock Exchange for the period 2005–2007. They found a significant positive relationship between the CCC and gross operating profit, contrasting with Deloof's (2003) findings. This study highlighted that for some sectors, particularly capital-intensive manufacturers, lengthening the CCC by holding inventory longer may signal positive growth prospects and market strength—a characteristic also observable in Tesla's inventory build-up during its high-growth period.

3. Vahid, Mohsen & Mohammadreza (2012) – Iran

Vahid et al. (2012) studied 52 firms listed on the Tehran Stock Exchange between 2005 and 2009 and found that WCM components—especially accounts receivable and inventory management—had a statistically significant impact on profitability. They concluded that efficient WCM can act as a competitive advantage, particularly for firms operating in

environments with constrained credit and high operating costs. This is analogous to Tesla's situation as it managed supply chain constraints during periods of high demand for its electric vehicles.

Objectives of the Study:

The study is guided by the following three primary objectives:

1. To analyse the trends in working capital components of Tesla, Inc. over fiscal years 2019–2022 using SEC-filed 10-K annual reports.
2. To evaluate the impact of working capital management efficiency on key profitability indicators such as gross profit margin, net profit margin, return on assets (ROA), and return on equity (ROE) at Tesla, Inc.
3. To identify and recommend optimal working capital management practices that can support sustained profitability and operational efficiency for high-growth, capital-intensive companies in the electric vehicle and clean energy sector.

Research Questions:

The study is anchored around the following three research questions:

1. How have Tesla's working capital components evolved between FY 2019 and FY 2022, and what do these trends reveal about the company's liquidity management strategy?
2. What is the nature and strength of the relationship between working capital management efficiency and Tesla's profitability metrics (gross margin, net margin, ROA, and ROE) over the study period?
3. What working capital management strategies have contributed most significantly to Tesla's transition from

consistent net losses in FY 2019 to record profitability in FY 2022?

Research Methodology:

1. Research Design:

This study adopts a descriptive and analytical research design, combining secondary data analysis with primary survey research. The descriptive component systematically documents and analyses Tesla's financial performance based on quantitative financial data from SEC 10-K filings. The analytical component examines correlations and patterns between WCM metrics and profitability indicators.

2. Sample Size:

The sample comprises 50 finance professionals, investment analysts, chartered accountants, academic researchers specializing in corporate finance, and business students with coursework in financial analysis.

3. Sample Area:

The survey was conducted across multiple geographic and institutional domains. Respondents were drawn from investment banking and equity research firms, chartered accounting and audit practices, and corporate finance teams. Both online (Google Forms/LinkedIn) and in-person survey methods were used.

4. Data Collection:

Primary Data – Questionnaire Survey:

A structured questionnaire comprising 20 closed-ended questions was designed to gather

respondents' perceptions and expert opinions on working capital management practices, profitability drivers relevant to Tesla, Inc. The survey covered topics including: awareness of Tesla's financial transformation, perceived importance of WCM components, opinions on optimal WCM strategies for EV companies, and assessment of Tesla's liquidity and profitability performance.

Secondary Data – Journals, Websites, Reports, Books:

Secondary data was collected from the following sources: Tesla's SEC-filed 10-K Annual Reports (FY 2019 to FY 2022) from the U.S. SEC1; peer-reviewed academic journals including the Journal of Finance, Journal of Corporate Finance, and International Journal of Financial Studies; financial databases including Bloomberg, and Macrotrends; industry reports from S&P Global, Moody's Analytics, and McKinsey & Company.

5. Sampling Technique:

The study uses **purposive (judgmental) sampling** to collect primary data from respondents with expertise in corporate finance, financial analysis, or knowledge of Tesla's financial performance. This method ensures that the responses are informed and relevant to the research objectives. For secondary data, **systematic document analysis** was conducted using Tesla's SEC-filed annual reports for four consecutive fiscal years (2019–2022) to examine the company's financial transformation.

Data Analysis:

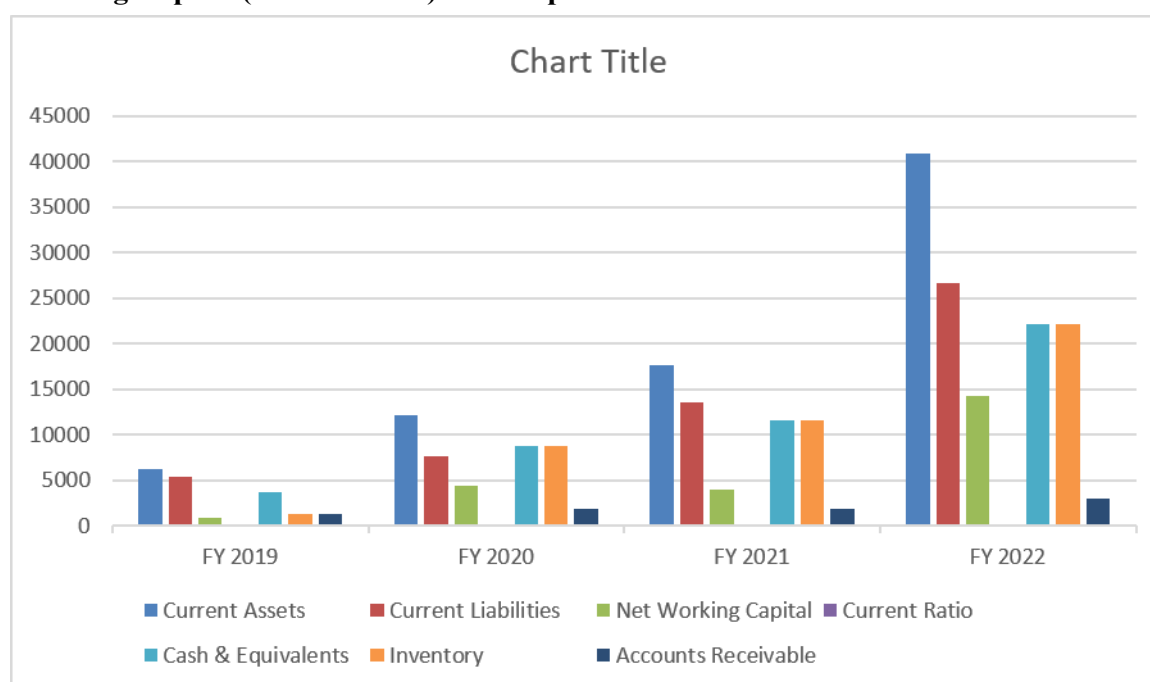
Table 1 – Working Capital Metrics of Tesla, Inc. (FY 2019–2022)

Metric (USD Millions)	FY 2019	FY 2020	FY 2021	FY 2022
Current Assets	\$ 6,268.00	\$ 12,103.00	\$ 17,618.00	\$ 40,917.00
Current Liabilities	\$ 5,391.00	\$ 7,675.00	\$ 13,608.00	\$ 26,709.00
Net Working Capital	\$ 877.00	\$ 4,428.00	\$ 4,010.00	\$ 14,208.00
Current Ratio	1.16	1.58	1.29	1.53
Cash & Equivalents	\$ 3,686.00	\$ 8,725.00	\$ 11,579.00	\$ 22,185.00
Inventory	\$ 1,338.00	\$ 1,650.00	\$ 2,045.00	\$ 8,572.00
Accounts Receivable	\$ 1,324.00	\$ 1,886.00	\$ 1,913.00	\$ 2,952.00

Source: Tesla, Inc. 10-K Annual Reports (SEC EDGAR), FY 2019–2022 (USD in Millions)

Graph 1 – Net Working Capital Trend (FY 2019–2022):

► Net Working Capital (USD Millions) — Comparative Bar Chart



Interpretation – Table 1 & Graph 1:

The data shows a strong improvement in Tesla's liquidity over the study period. Net working capital increased significantly from **USD 877 million in FY2019 to USD 14,208 million in FY2022**, indicating stronger balance sheet management and growing operational capacity. The **current ratio** improved from **1.16 in 2019 to 1.58 in 2020**, reflecting increased cash reserves from capital market activities, slightly declined to

1.29 in 2021 due to inventory growth and expansion investments, and recovered to **1.53 in 2022**. Cash and cash equivalents rose sharply from **USD 3,686 million to USD 22,185 million**, providing strong financial flexibility. Inventory also increased with production expansion, while receivables grew moderately, indicating efficient cash collection supported by Tesla's direct-to-consumer sales model.

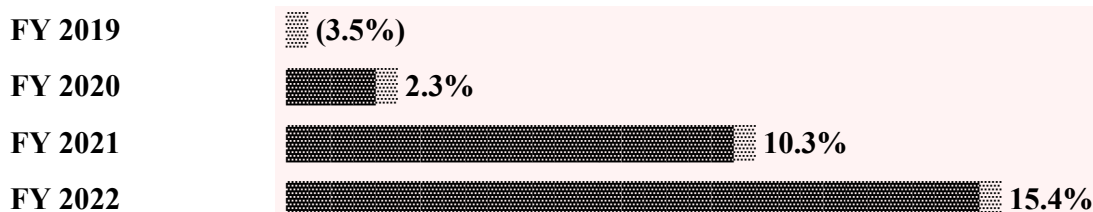
Table 2 – Profitability Analysis of Tesla, Inc. (FY 2019–2022)

Profitability Metric	FY 2019	FY 2020	FY 2021	FY 2022
Revenue (USD M)	\$ 24,578.00	\$ 31,536.00	\$ 53,823.00	\$ 81,462.00
Gross Profit (USD M)	\$ 4,069.00	\$ 6,630.00	\$ 13,656.00	\$ 20,853.00
Net Income (USD M)	\$ (862.00)	\$ 721.00	\$ 5,524.00	\$ 12,556.00
Gross Profit Margin	16.60%	21.00%	25.40%	25.60%
Net Profit Margin	-3.50%	2.30%	10.30%	15.40%
Return on Assets (ROA)	-1.60%	2.10%	8.90%	13.70%
Return on Equity (ROE)	-21.60%	14.90%	36.80%	32.90%
EBITDA Margin	6.30%	14.30%	21.10%	23.10%

Source: Tesla, Inc. 10-K Annual Reports (SEC EDGAR), FY 2019–2022

Graph 2 – Net Profit Margin Trend (FY 2019–2022)

► Net Profit Margin (%) — Comparative Bar Chart



Interpretation – Table 2 & Graph 2:

Table 2 highlights Tesla's significant financial turnaround. The company moved from a **net loss of USD 862 million in FY2019 (-3.5% margin)** to a **record net income of USD 12,556 million in FY2022 (15.4% margin)**, outperforming many traditional automakers. **Gross profit margin** improved from **16.6% to 25.6%**, supported by manufacturing efficiencies, vertical integration, and higher production volumes. Profitability indicators also strengthened, with **ROA rising from -1.6% to 13.7%** and **ROE increasing from -21.6% to 32.9%**. Overall, the results suggest that improved operational efficiency and effective working capital management contributed significantly to Tesla's profitability growth.

Findings:

The analysis of Tesla's SEC-filed financial data and primary survey responses yields the following key findings:

1. **Working Capital Growth:** Tesla's net working capital increased from USD 877 million in FY2019 to USD 14,208 million in FY2022, indicating stronger financial management and operational scaling.
2. **Strong Cash Reserves:** Tesla maintained large cash reserves (USD 22.2 billion in FY2022), enabling investment in R&D and expansion while reducing reliance on short-term financing.
3. **Inventory Expansion:** Inventory rose from USD 1.3 billion to USD 8.6 billion, reflecting production growth but also requiring careful management due to higher capital commitment.

4. **Profitability Turnaround:** Tesla's shift from net loss in 2019 to strong profitability in 2022 was driven by revenue growth, cost efficiency, and disciplined working capital management.

Suggestions:

Based on the findings, the following recommendations are made for Tesla, Inc. and similar high-growth companies in capital-intensive industries:

1. **Inventory Optimization:** Tesla should adopt efficient inventory practices, such as just-in-time (JIT) and advanced demand forecasting, to reduce capital tied up in excess stock.
2. **Accounts Payable Management:** Strategically extending supplier payment terms and using supply chain financing can help improve Tesla's cash conversion cycle without affecting supplier relationships.
3. **Efficient Cash Utilization:** Tesla should consider investing excess cash in short-term high-yield instruments or share buybacks to improve returns on idle funds.
4. **WCM Monitoring System:** Implementing a real-time working capital dashboard can help management monitor liquidity and respond quickly to financial changes.
5. **Receivables Control:** As Tesla's energy business expands, stronger credit policies and receivables management will be important to maintain working capital efficiency.
6. **Future Research:** Further studies covering FY2023–FY2024 and comparisons with other EV companies could provide deeper industry insights.

Conclusion:

This study analyses the working capital management (WCM) practices and profitability of Tesla, Inc. from FY2019 to FY2022 using data from SEC-filed 10-K reports and survey responses from 50 finance professionals. The findings show that Tesla's transformation from a USD 862 million net loss in 2019 to USD 12.6 billion net income in 2022 was driven not only by revenue growth but also by improved working capital efficiency. Strong cash reserves, efficient receivables management through its direct-to-consumer model, and better management of current assets and liabilities strengthened Tesla's liquidity and profitability.

The study identifies a clear positive relationship between WCM indicators and profitability metrics such as gross margin, net margin, ROA, and ROE, supporting the view that effective working capital management is crucial for high-growth, capital-intensive firms. Tesla demonstrates how disciplined financial management alongside innovation can support sustainable profitability. Overall, the findings highlight that companies treating WCM as a strategic priority are better positioned to manage growth and maintain financial stability.

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